# THE GRAND INTEROCEANIC CANAL IN THE ECONOMIC DEVELOPMENT OF NICARAGUA, CENTRAL AMERICA AND LATIN AMERICA WORLD AND REGIONAL MULTIMODAL LOGISTICAL CENTER

DR. PAUL OQUIST Minister Private Secretary for National Policies Presidency of the Republic Nicaragua

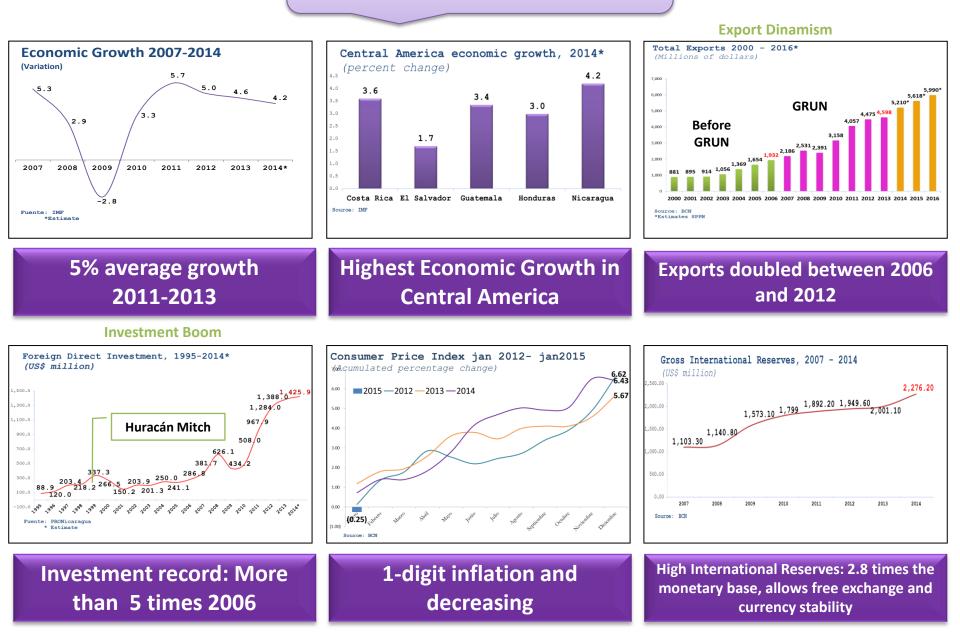
TOBB ANKARA, TURKEY 23 MARCH 2015

# NICARAGUA IS A COUNTRY WITH A DEMONSTRATED CAPACITY TO FORMULATE AND ACHIEVE STRATEGIC OBJECTIVES NATIONAL HUMAN DEVELOPMENT PLAN 2007/2016

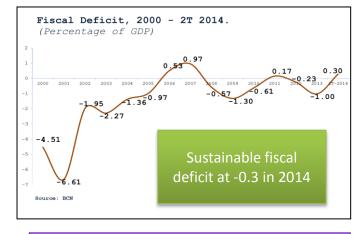
## **OBJECTIVE:**

ECONOMIC GROWTH WITH MACROECONOMIC STABILITY, JOB CREATION, POVERTY AND INEQUALITY REDUCTION

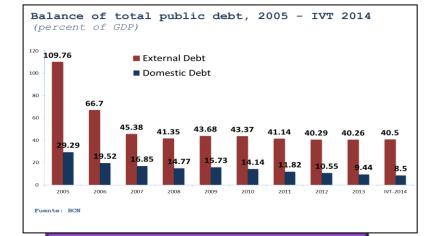
# Economic growth with macroeconomic stability



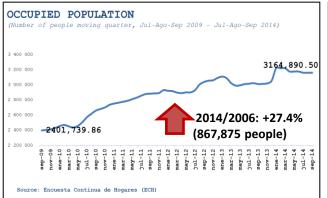
# Fiscal Stability

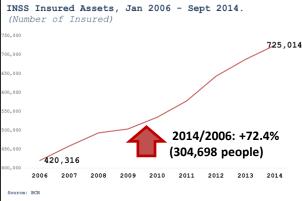


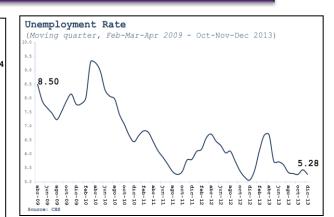
#### Sustainable fiscal deficit



# Constant reduction of national debt





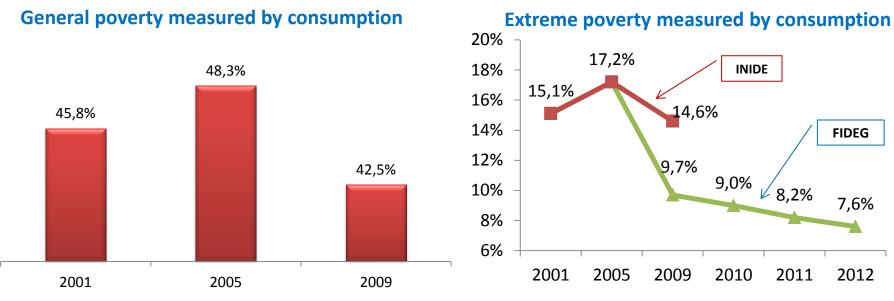


More work: 38.9% more than in 2006

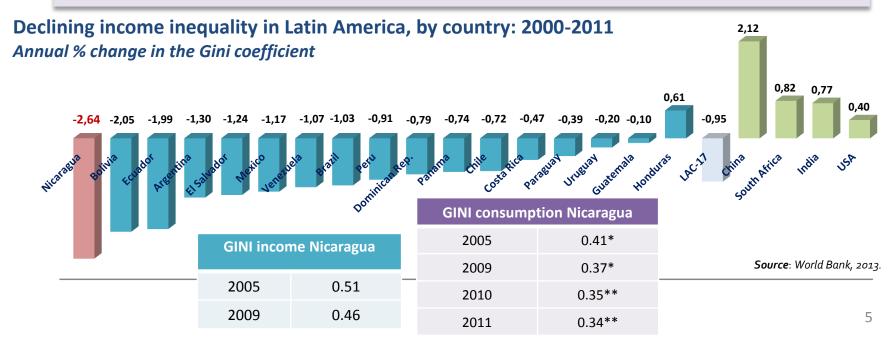
Formal employment growth: 77.3% more people registered than in 2006

#### **Fewer unemployment**

## **POVERTY AND INEQUALITY REDUCTION**



Poverty measured by income, poverty fell -10.6 percentage points and -15.7 in rural areas



## **GREATER GENDER EQUALITY**

#### World Gender Gap Index 2013 -World Economic Forum, Davos-

Rank	Country	
1	Iceland	
2	Finland	
3	Noway	
4	Sweden	
5	Denmark	
6	NICARAGUA	
7	Rwanda	
8	Ireland	From 00th
9	Phillipines	From 90th
10	Belgium	in 2007 to
11	Switzerland	6th in 2014
12	Germany	
13	New Zeland	
14	Netherlands	
15	Latvia	
16	France	
17	Burundi	
18	South Africa	
19	Canada	
20	United States	

Nicaragua is #1 in the World with regard to women in the National Cabinet , 57% (IPU, 2013)

#### "Women in Politics 2014"

#### Percentage of women in parliaments of the world

	COUNTRY	PERCENTAGE OF WOMEN	WOMEN / SEATS
1	RWANDA	63.8%	51/80
2	ANDORRA	50.0%	14/28
3	CUBA	48.9%	299/612
4	SEYCHELLES	43.8%	14/32
5	SWEDEN	43.6%	152/349
6	SENEGAL	43.3%	65/150
7	FINLAND	42.5%	85/200
8	NICARAGUA	42.4%	39/92
9	ECUADOR	41.6%	57/137
10	SOUTHAFRICA	44.8%	179/400

✓ It went from 18% in 2006 to 42% in 2012.

✓ The new law 50% -50% in the National Assembly and mayors, vice mayors and councilors, will take Nicaragua to second place in the world in 2016.

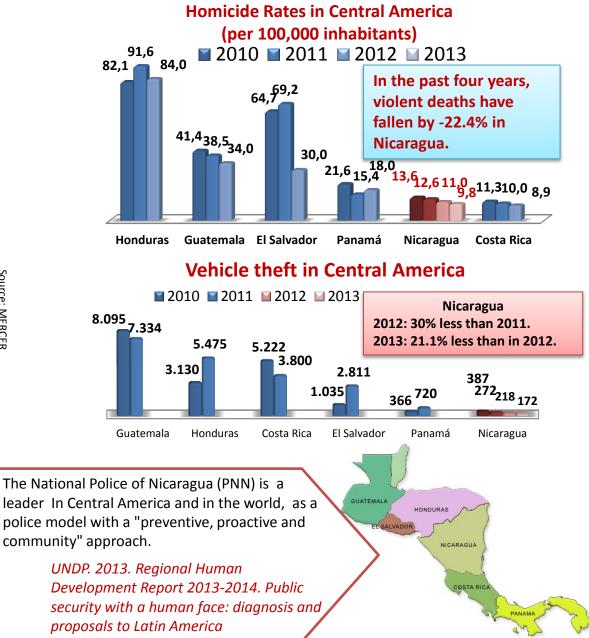
Women in positions of Minister of Defense, Minister of Interior, National Police Chief, General Prosecutor and President of the Supreme Court

#### SURVEY OF COST OF LIVING IN LATIN AMERICA: MANAGUA (POSITION 207 of 211) THE CITIES WITH LOWEST COST OF LIVING IN LATIN AMERICA

LAC	2014	CITY	COUNTRY	
1	49	Sao Paulo	Brazil	
2	65	Rio de Janeiro	Brazil	
3	70	Pointe-a-Pitre	Guadalupe	
4	81	Port-au-Prince	Haití	
5	86	Buenos Aires	Argentina	
6	88	Santiago	Chile	
7	98	Bogotá	Colombia	
8	114	Montevideo	Uruguay	
9	132	San José	Costa Rica	
10	134	La Habana	Cuba	
11	135	Lima	Perú	
12	139	San Juan	Puerto Rico	
13	144	Brasilia	Brazil	
14	145	Panamá	Panama	
15	149	Puerto España	Trinidad & Tobago	
16	150	Mexico	Mexico	
17	170	Guatemala	Guatemala	
18	173	Santo Domingo	Dominican Republic	
19	176	Asunción	Paraguay	
20	177	Quito	Ecuador	
21	183	Monterrey	Mexico	
22	190	San Salvador	El Salvador	
23	200	Tegucigalpa	Honduras	
24	204	La Paz	Bolivia	
25	207	Managua	Nicaragua	

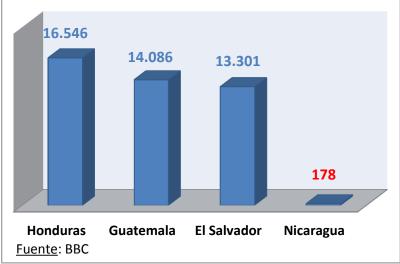
Source: MERCEF

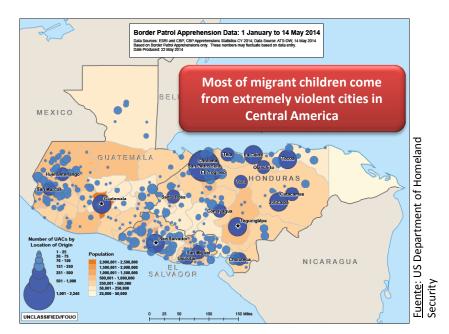
#### THE BEST PUBLIC SAFETY IN CENTRAL AMERICA



## **UNACCOMPANIED MIGRANT CHILDREN**

Captures of unaccompanied minors from Central America by the US "Border Patrol". By country (October1th, 2013-july 30th, 2014)





#### The children's reasons to leave their homes



## **INVESTMENT BOOM**

#### **Ratio FDI/GDP in Central** America, 2013 (%)



14,0

12,0

10,0

8,0

6,0

4,0

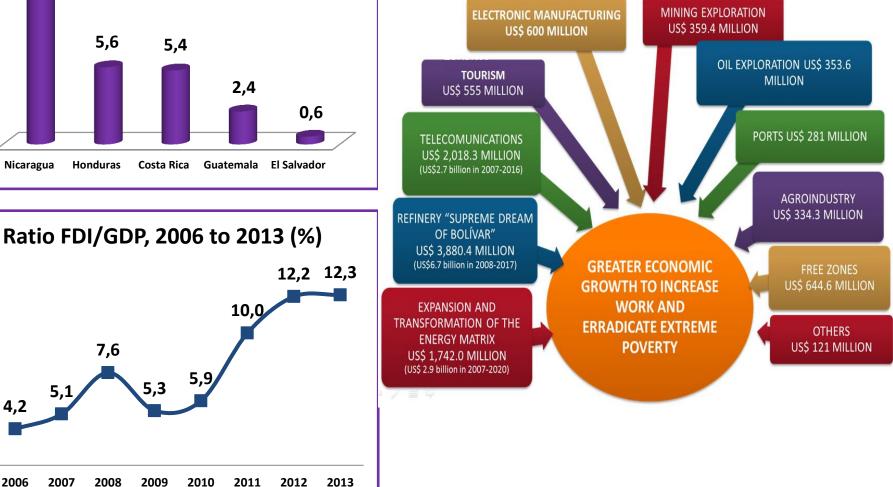
2,0

4,2

2006

2007

#### **Investment Portfolio US\$ 10.9 billions by 2014**



## **INVESTMENTS 2015 BY SECTOR**

1. Productive



# 3. Expansion and transformation of the Energy Matrix

- Hydropower
- Geothermal
- Other projects

2. Infraestructure





6. Communications

7. Grand Interoceanic Canal

## **INVESTMENTS 2015 BY PROJECTS**

- 1. Tumarín & Boboké Hydroelectric Projects
- US\$ 1,345 million
- 323 MW



- 2. Aguas El Carmen Hydroelectric Project
- US\$330 million
- 85 MW



- 3. Geothermal Park
- +US\$1,754 million
- +364 MW



- 4. CEMEX New Plant
- US\$55 million



- 5. Cargill
- US\$50 milion for refrigeration plant as part of US\$240 million expansion





- 7. Harnesses and auto parts
  - Yazaki • Dräxlmaier

# **PRODUCTIVE INVESTMENTS**



New Slaughterhouse: SUKARNE, FEDEGAN, Taiwan, Panama 206 rural agro-industrial projects

## **TRANSPORT INFRAESTRUCTURE**

ROADS



Acoyapa-San Carlos & Santa Fe Bridges



Roads improvements in the Caribbean Coast



La Costanera; Managua – Rama; La Libertad – Santo Domingo; Boaco – Muy Muy – Río Blanco; Ruta alterna a Masaya;



Nejapa – Port Sandino

# PORTS



Deep sea Port in the Caribbean



Bilwi



Harbor Cruise, San Juan del Sur, Rivas (ROYAL CARIBBEAN)





Punta Huete (Managua)

San Carlos, Rio San Juan



San Juan de Nicaragua (Rio San Juan)



Montelimar (Managua)

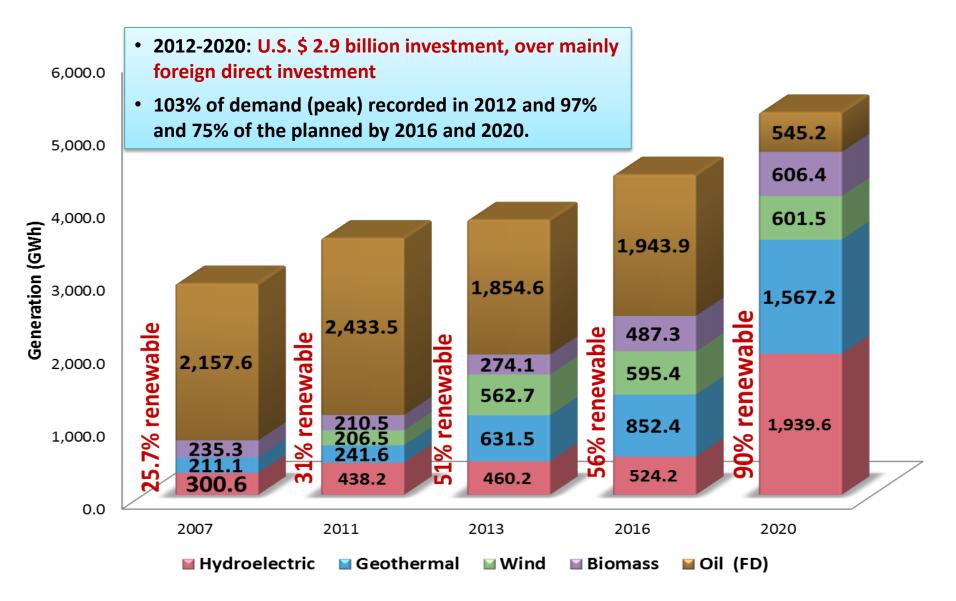


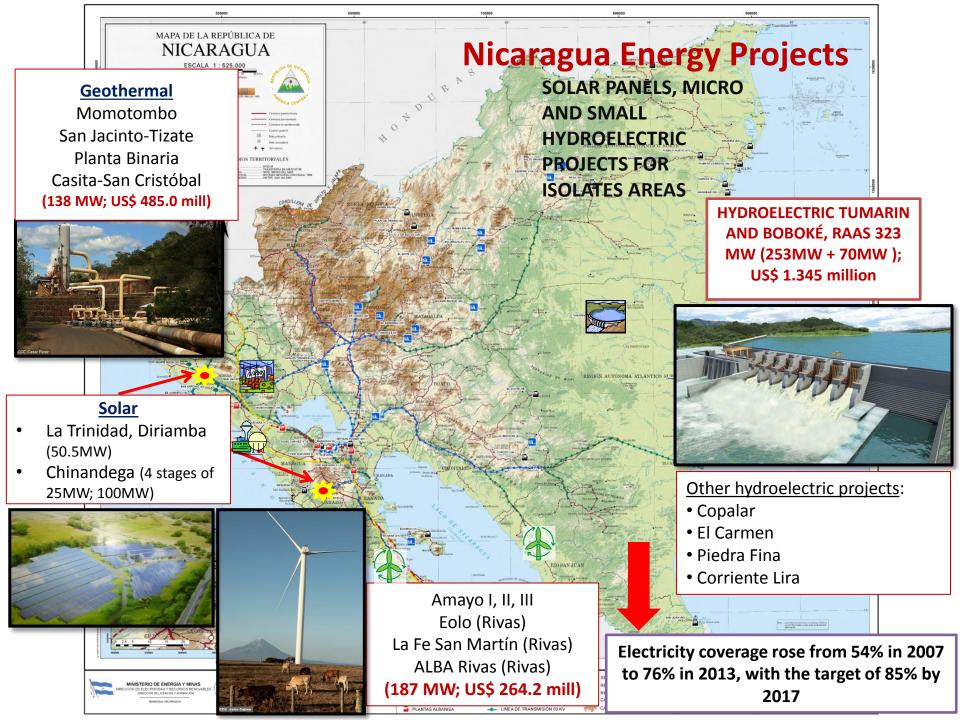
Playa Iguana (Guacalito de la Isla)



Isla de Ometepe (Rivas) Airports improvements in the Caribbean

## EXPANSION AND TRANSFORMATION OF THE ENERGY MATRIX





## **BLOOMBERG'S**



C

- In the Bloomberg and Interamerican Development Bank (IDB) *Climatescope*, second edition, Brazil, Chile and Nicaragua top the list of most attractive markets for clean energy in Latin America and the Caribbean.
- Despite being the second poorest country in the region, Nicaragua was ranked among the first three, just behind Brazil and Chile, due to the high penetration of renewables in its energy matrix and significant flow of investment in proportion to its small economy.
- Nicaragua was the country that received the highest score in the categories "Suitable Setting and Clean Energy", "Investment parameters" and "Loans to Projects relating to Climate Change".
- In 2012, Nicaragua saw its installed renewable energy capacity grow 40% due to the US\$ 292 million that was allocated to clean energy market in the context of an economy of US\$ 10,500 million.

RANK	Δ 2012	PAIS 0.	0 1	o 2,	0 3	1,0 4,	0 5,0
1	0	Brasil			2,47		
2	3	Chile			2,41		
3	V	Nicaragua			2,26		
4	0	Perú			2,25		
5		México			2,19		
6	4	Uruguay		1,67			
7	4	Argentina		1,66			
8	•	República Dominicana		1,58			
9	7	Colombia		1,54			
10	7	Panamá		1,45			
11	7	Costa Rica		1,36			
12	7	Guatemala		1,34			
13		Ecuador		1,27			
14	7	Honduras		1,24			
15	7	El Salvador		1,08			
16		Belice		1,00			
17	•	Jamaica	c	,94			
18	0	Paraguay	0	90			
19	0	Bolivia	0,0	16			
20	\$	Venezuela	0,8				
21	0	Bahamas	0,80				
22	0	Haití	0,71				
23		Guyana	0,67				
24	•	Trinidad y Tobago	0,54				
25	•	Barbados	0,45				
26	0	Surinam	0,33				

La flecha verde se refiere al incremento, la roja a la disminución y la amarilla indica que no se ha producido ningún cambio

2,01-3,00

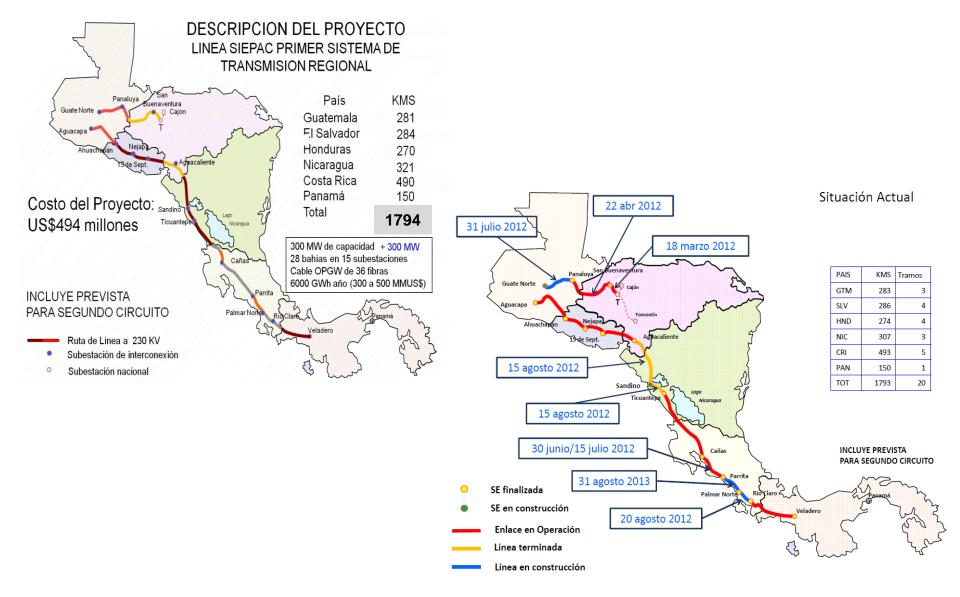
Color según rango de puntuación

4,01-5,00

3,01-4,00



# **SIEPAC PROJECT**



## INDUSTRIAL COMPLEX "SUPREMO SUEÑO DE BOLIVAR"

#### FUEL STORAGE COMPLEX IN MIRAMAR





•Pipeline Monkey Point-Puerto Sandino: \$ 270 million

•GLP Project: US\$ 25.9 million



#### Fuel Distribution Plant Miramar 1.08 million barrels, US\$ 306 million

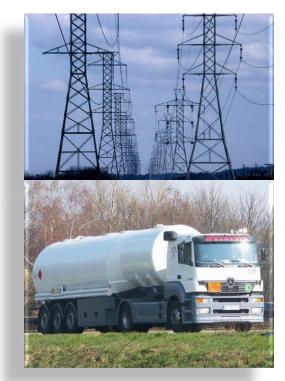


#### Storage complex in Corinto

**Total Industrial Complex Investment : US\$ 6,700 million** 

In 2006-2007, Nicaragua was a country of "blackouts" by 8, 10 and even 12 hours a day





In 2020, Nicaragua will be a net exporter of electricity and petroleum

# **COMMUNICATIONS INFRAESTRUCTURE**

# NICASAT 1

2017: A Second Satellite, US\$ 300 million

With support of China and Korea

Expansion of Broadband US\$ 400 million

## REGIONAL CENTER FOR ADVANCED STUDIES IN BROADBAND FOR DEVELOPMENT



The Center will train over the next 10 years to 12 thousand professionals linked to telecommunications throughout the Central American region.

With support of Korea and IDB.

WORLD CLASS COMMUNICATIONS FOR A REGIONAL AND GLOBAL LOGISTICS CENTER

# **BIGGEST INVESTMENTS**

- ENERGY
- INDUSTRY
- AGROINDUSTRY

- COMMERCE
- FREE ZONE

# **INVESTEMENTS BY SECTOR**

## The 25 biggest investments in 2014 represented US\$780,607,530

#### Investments income by sector. 25 biggest investment. 3rd quarter 2014

SECTOR	INCOME IN THOUSANDS OF US\$
Industry	294,945.80
Finance	144,170.76
Mines	129,437.79
Agriculture	93,071.70
communications	69,181.48
Energy	49,800.00

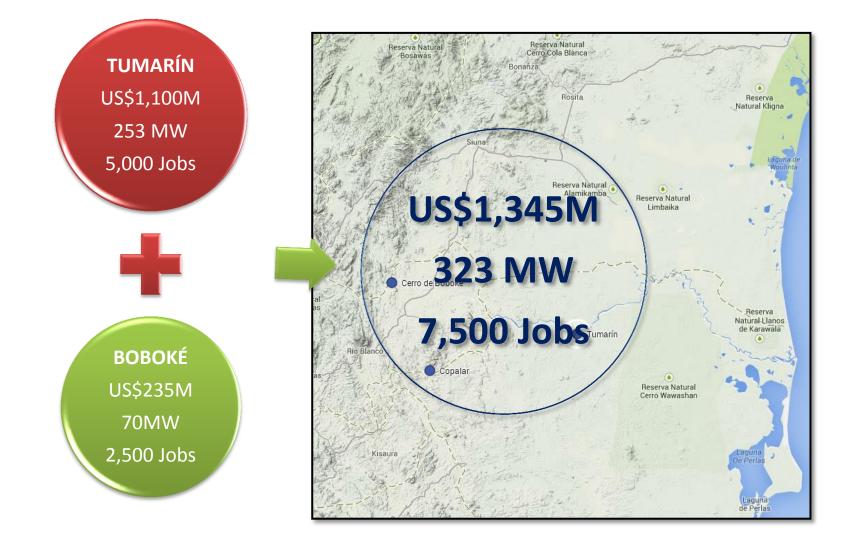
Source: BCN, MIFIC, PRONicaragua. Data to the third quarter 2014.

# HYDROELECTRIC PROJECT "AGUAS EL CARMEN" (MATAGALPA)

- Project currently under preparation of feasibility studies.
- Will be developed by Aguas El Carmen, S.A.
- When operating, will supply up to 10 percent of the energy needs of Nicaragua.
- Aguas El Carmen will have an anticipated investment of US\$330 million to generate 85 MW.
- It will be funded by the Business Development Bank of the Netherlands (FMO, for its acronym in Dutch) and other local and regional partners.



# **CENTRAL HIDROELÉCTRICA DE TUMARÍN, RAAS**



# **New Geothermal Park**

- Icelandic investment.
- Includes 3 Geothermal and 1 Hydroelectric Project.
- Currently being studied granting the License.



Geothermal Project	Capacity	Estimated Cost	
Caldera de Apoyo	153 MW	US\$ 734.4 M	
Volcán Mombacho	111 MW	US\$ 532.8 M	
Caldera de Masaya	99.5 MW	US\$ 477.6 M	
	363.5 MW	US\$ 1,744.8 M	

# **CEMEX CONSTRUCTS A NEW PLANT**

## Construction of a new cement grinding plant in Nicaragua

- ✓ Announced in Monterrey on May 5, 2014
- ✓ cost of US \$ 55 million.
- First phase:
  - First half of 2015
  - US \$ 30 million in the installation of a cement factory in Ciudad Sandino
  - Production capacity of 220,000 tons.
- Second phase
  - End of 2017
  - The installation includes a second grinding mill
  - Capacity of 220,000 tons.



Positioning for Central American development pole of the century in Nicaragua.



The company has operated in Nicaragua for 14 years.

It is expanding its production plant and constructing a new refrigerated storage facility. The investment is US\$50 million as part of a US\$240 million expansion in Nicaragua

The expansion project will run over a period of 36 months, and it will guarantee the supply of chicken with international standards and quality standards in Nicaragua.

The new distribution center will have 8 million square feet of storage space; 18 gates to meet trucks of all sizes, and it will use the latest technology.



In 2015 Walmart will construct a new store. The project will have an estimated investment of US\$15 million.

It expected to create 100 direct jobs and 10,000 indirect jobs

## WALLMART GROUP

Walmart has invested US\$ 300 million in the country since its opening.

In 2014 the investments were more than US\$25 million

The Walmart group in Nicaragua directly employs about 3,270 people in stores, distribution center, agribusiness development plants and headquarters.



## **Auto Parts**

Exports of automotive harnesses under the free zone regime have risen from 2.7 million in 2002 to 574 million in 2013, an increase of 21.159 percent.



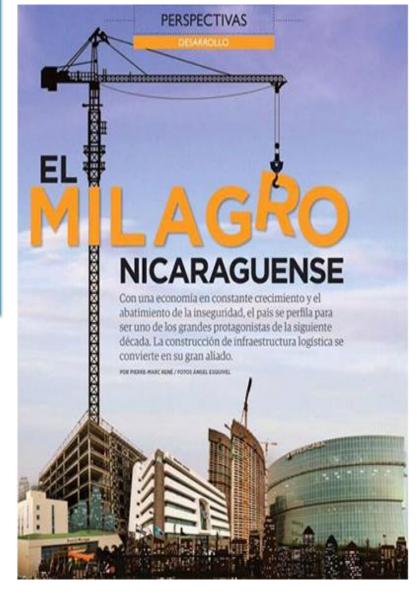
In 2015, Yazaki, located in the city of León, will have 13,700 workers, 3,300 more than 2014, thanks to the expansion of its operations

It employs 1,400 people. It is expected that in 2015 employment will rise to between 1,700 and 1,800 people in the production of harnesses and auto parts.



"The policies of the government of Daniel Ortega continue attracting even more investment and interest by international companies especially Chinese, Russian and American"

"Nicaragua is now an interesting destination for business because of the consensus reached between the government and the private sector"



FORBES MAGAZINE FOR CENTRAL AMERICA IN JULY, 2014

"Another issue that is drawing international attention is the project of construction of Nicaragua Canal, an initiative that the government of President Daniel Ortega seeks to develop in order to compete with Panama and offer an alternative to the transport of goods'

WE ARE GROWING AT 5% BUT TO MEET THE BASIC NEEDS OF NICARAGUAN PEOPLE WOULD HAVE TO GROW AT 8% AND 10% OR MORE TO ERRADICATE EXTREME POVERTY, REFOREST THE COUNTRY, TO ADAPT TO CLIMATE CHANGE AND INCREASING THE RESILIENCE OF OUR ECOSYSTEM

STRATEGY:
 TAKE ADVANTAGE OF
 GEOGRAPHICAL POSITION AND
 WATER RESOURCES

ACTION:
 THE CONSTRUCTION OF THE
 GRAND INTEROCEANIC CANAL

# WHAT ARE THE EXPECTED ECONOMIC AND SOCIAL IMPACTS?

#### THE GRAND INTEROCEANIC CANAL OF NICARAGUA: MAIN IMPACTS EXPECTED

50

45

40

35

30

25

bv 2018

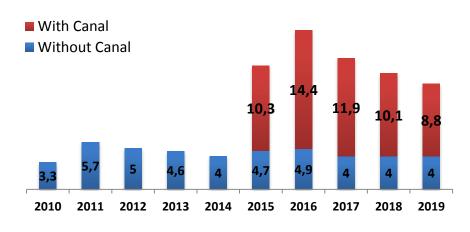
42.5

1993 2001 2009 2011 2013 2015 2017

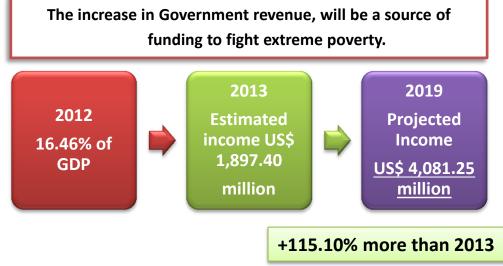
Fuente: INIDE (1993-2009) & Estimaciones Propias

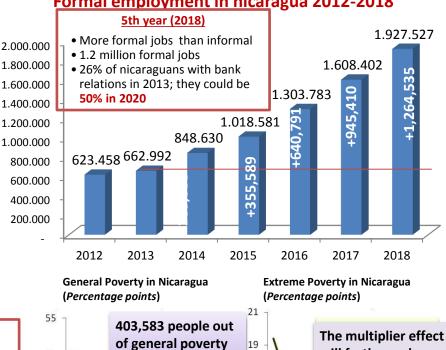
#### Economic Growth in Nicaragua with and without Grand Canal

(Percentage change)



Source: PEF, IMF & Own estimates





17

15

13

11

9

7

31.35

will further reduce

extreme poverty in

7.46

later years

14.60

353,935 people

out of extreme

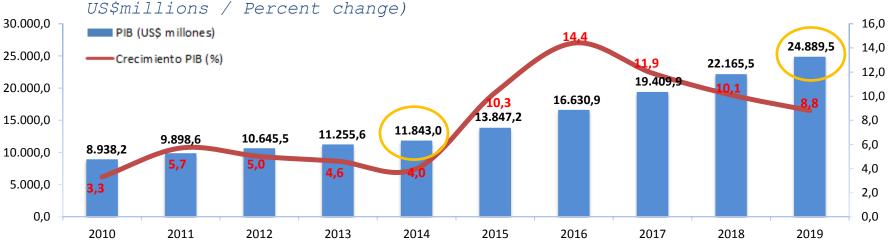
1993200120092011201320152017

poverty by

2018

## Formal employment in nicaragua 2012-2018

## **GROWTH GDP: NICARAGUA AND PANAMÁ**

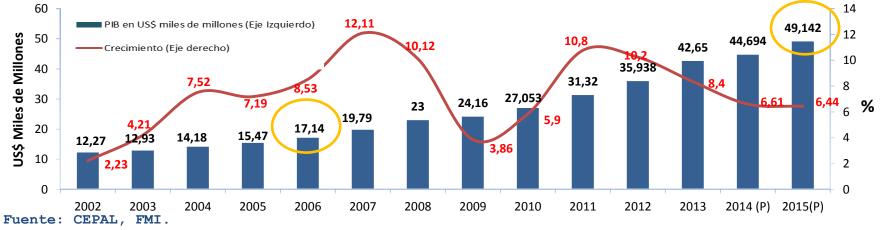


Fuente: BCN, FMI y Estimaciones SPPN

#### Panama´s economic growth with Canal expansion

Nicaragua Economic Growth with Canal

#### (GDP U.S. \$ Billion, Growth in Percent)



THE PANAMA ECONOMY HAS DOUBLED DURING THE LAST 7 YEARS DESPITE THE FINANCIAL AND ECONOMIC CRISIS

#### DIRECT IMPACTS OF THE CANAL AND SUB PROJECTS IN THE EMPLOYMENT





• 25,000 nicaraguan workers

WHAT DOES THE GRAND INTEROCEANIC CANAL / WORLD AND REGIONAL LOGISTICAL CENTER CONSIST OF?

### The final proposal : 7 sub proyectos

### THE GRAND INTEROCEANIC CANAL OF NICARAGUA: MULTIMODAL LOGISTIC CENTER FOR REGIONAL AND GLOBAL TRADE



## **US\$40 TO 50 BILLION INVESTMENT**

## **SELECTION PROCESS OF ROUTE**

### **Previously Identified Routes**



Choice of route 4: It has superior economic cost, but it is the route with the lowest environmental and social impact					
275.5Km Length, 280 m wide base, 30-33m depth					
<ul> <li>Theoretical Capacity: 9,153 ships per year</li> <li>Expected load for 2050: 5,100 vessels</li> </ul>					
per year (14 ships per day), with 30 hours of each boat traffic.					
		<u>S</u> tretch	Length	<u>S</u> tretch	Length
<u>S</u> tretch	Length	Lake Atlanta	35.9 Km	West section	25.9 Km
West Section (Rivas)	25.9 Km	Lake Nicaragua	106.8 Km	East section	126.7 Km
Caribbean Coast (mainland)	90.8 Km	Pacífic stretch	1.7 Km	Lake Nicaragua	106.8 Km
Length by land	116.7 Km	Caribbean stretch	14.4 Km	Stretches Pacífic and Caribbean	16.1Km
40		Length by water	158.8 Km	Total Length	275.5 Km

### **Adjustments on Route 4**









A Road linking the Port to Tola

A Rock Bund to be designed to enable better mix of salt and fresh water to mangrove. Most of the Río Brito and healthy mangroves will NOT be affected Canal alignment and airport location changed to minimize impact in Rivas The Grand Canal project has been designed to not make net use of water from Lake Nicaragua

The locks will capture water from the Punta Gorda River Basin, or the Zarca Water Reservoir.



There will be hydraulic dredging (suction) of sediment. There will be no blasting inside the Lake.

Sand and hard materials will be distributed along the south side of the Canal route.



The alignment has been changed for the output from the Lake to the eastern area of the Canal, in order to minimize the impact on the wetlands of San Miguelito



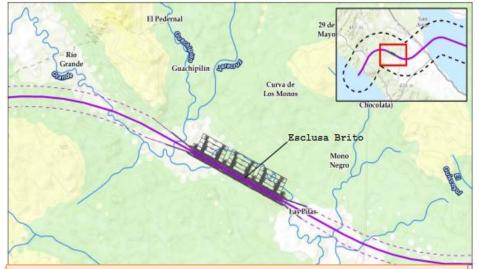
Port Punta Aguila will be on dredge filled reclaimed land with minimal impact on the Indigenous People.

Canal route avoids impact to Booby Cay.

### Brito & Camilo Locks: 3 Chambers & 9 water recicling pools

Same design for both: three consecutive chambers, which would raise the boats over 10 meters by chamber, for a total of approximately 30 meters.

Effective dimension for each one of the three chambers: 520 meters (long) x 75 meters (W) x 27.6 meters deep (threshold).



Brito Lock : located on the west segment of the canal, near the Mono Negro River, approximately 14.5km from the Pacific Ocean.



Camilo Lock : located in the East segment of the Canal, near the confluence of Punta Gorda with Camilo Cano, approximately 13.7km from the Caribbean coast.

## **Comparison between the locks in the world**

#### **BERENDRECHT LOCK**

- Current World's largest lock
- Dimensions: 500 m x 68 m x 20 m
- Equipped with rolling gates
- No water saving basins
- Rik Thomas was design & construction manager (1984-1989)

#### NEW PANAMA LOCKS (3rd lane)

- Design based on Berendrecht lock
- Dimensions: 427 m x 55 m x 18.3 m
- Equipped with rolling gates
- Water Saving Basins
- SBE performed the reference design



#### DEURGANCKDOK LOCK

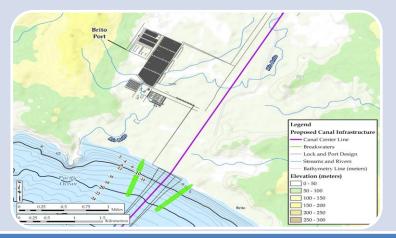
- Future largest lock in the world (2016)
- Design based on Berendrecht lock
- Dimensions: 500 m x 68 m x 22 m
- Equipped with rolling gates
- No Water Saving Basins
- SBE is Owner's Engineer

#### BRITO & CAMILO LOCK'S (CARIBBEAN COAST)

- Future largest lock in the world (2020)
- Design based on Berendrecht lock new Panama Locks
- Dimensions: 520 m x 75 m x 27.6 m
- Equipped with rolling gates
- Water Saving Basins
- SBE is Owner's Engineer

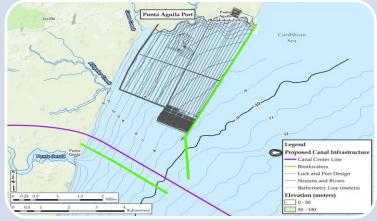
#### TWO PORTS WILL BE BUILT, 1 IN THE PACIFIC AND OTHER IN THE CARIBBEAN

### **BRITO PORT**



- Design capacity: 1.68 million TEU / year . Approximately 80<sup>th</sup> in top 100 world's container ports
- North Wharf Structure, 1.100 meters long, capable of supporting 200,000 DWT bulk carriers or 25,000 TEU container ship;
- West Wharf berthing facilities, 1,200 meters long, with capacity for:
  - \* Three container berths 70,000 DWT;
  - \* A jetty oil / fuel of 30,000 DWT;
  - \* 13 workboat berths
- Other marine services.

## ÁGUILA PORT



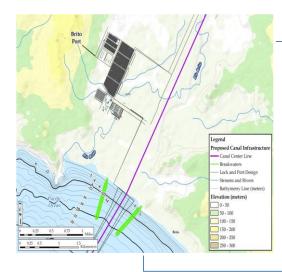
- Design capacity: 2.5 million TEU / year. Approximately 58<sup>th</sup> in top 100 world's container ports

- Wharf Structure for container ship 200,000 DWT;

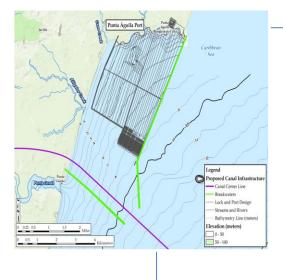
- Berthing Facilities 1,300 meters long, with capacity for:

- \* Three container berths 150 thousand DWT;
- \* A jetty oil / fuel of 30,000 DWT;
- \* 8 working boat docks;
- Other marine services.

#### **SEAWALLS**

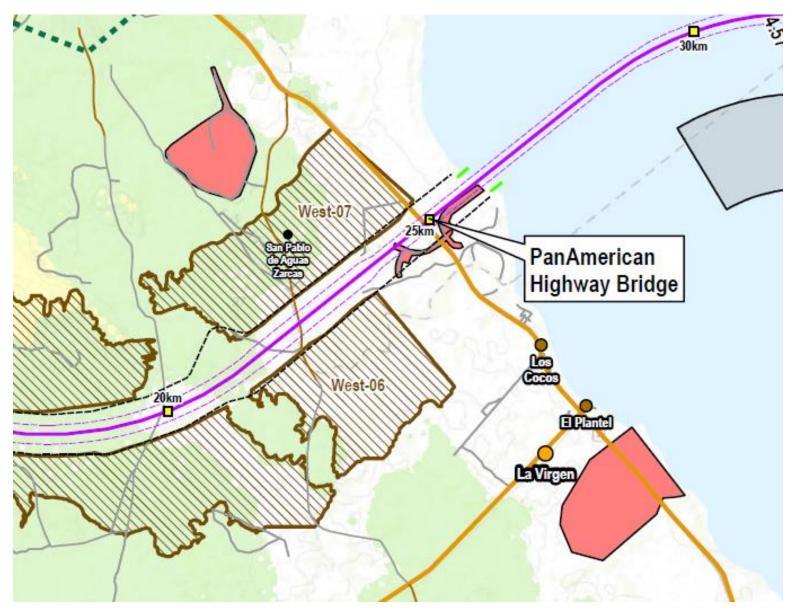


The Pacific breakwater would extend approximately 800 m from the shoreline on both sides of the canal. It will be constructed with armor rock sourced from the Brito Lock. The overall footprint of each breakwater will be about 62,000 square meters (m2), or 124,000 m2 total for the two breakwaters.

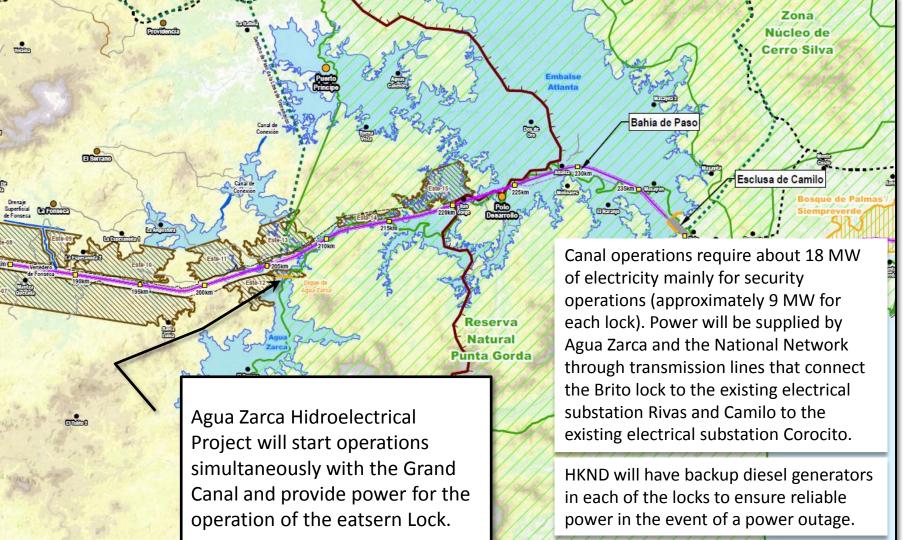


The Caribbean breakwater would include two different structures, one at each side of the canal. The breakwater located to the north of the canal would extend south from Punta Aguila approximately 7 kilometers to a location about 3 kilometers southwest of Booby Cay. The breakwater located to the south of the canal would be located about 1 kilometers north of the mouth of the Rio Punta Gorda and would be oriented perpendicular to the shoreline and extend approximately 3.5 kilometers. The overall footprint of north breakwater would be about 238,000 m2. The overall footprint of the south breakwater will be about 105,000 m2. Combined, this would be approximately 343,000 m2 total for the two breakwaters.

## Bridge over the Panamerican Highway 80M high & 600M long

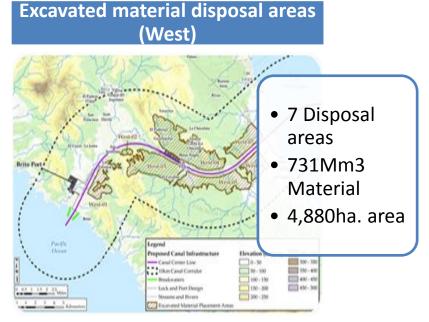


## AGUA ZARCA HIDROELECTRICAL CENTRAL 10 MW

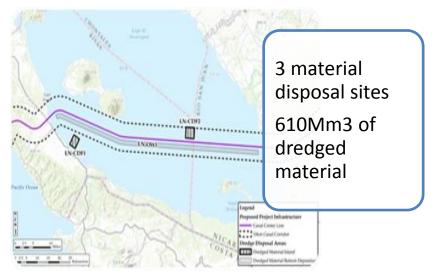


### The Canal will be the largest civil earthmoving operation in history

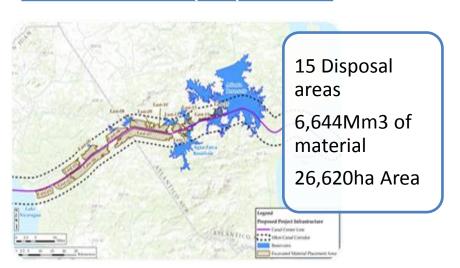
- 5,000 Mm3 of excavated material
  - 4,019 Mm3 of "dry" material from upland (rock and soil)
  - 980 Mm3 marine and freshwater dredging.
- 35 areas for material disposal along the canal
  - 3,400 Mm3 storage volume and a total area of 179 km2
  - These areas have been located to minimize environmental and social impacts 715Mm3 of lake sediment will be placed in 3 disposal sites in the Lake
- The final surface of these areas will be graded so that they can be restored to agricultural or forestry.



#### Disposal sites for dredged material (Lake Nicaragua)



#### Disposal sites for dredged material (East)



## **CANAL STEP BY STEP**

#### JULY, 2014

• PRESENTATION OF THE ROUTE

#### AUGUST 23-OCTOBER 15, 2014

• CENSUS FROM POPULATION AND PROPERTY

#### NOVEMBER 20, 2014

• PRESENTATION OF THE GRAND CANAL PROJECT

#### DECEMBER, 2014

• PRESENTATION OF FESEABILITY STUDIES

**DECEMBER 22, 2014** 

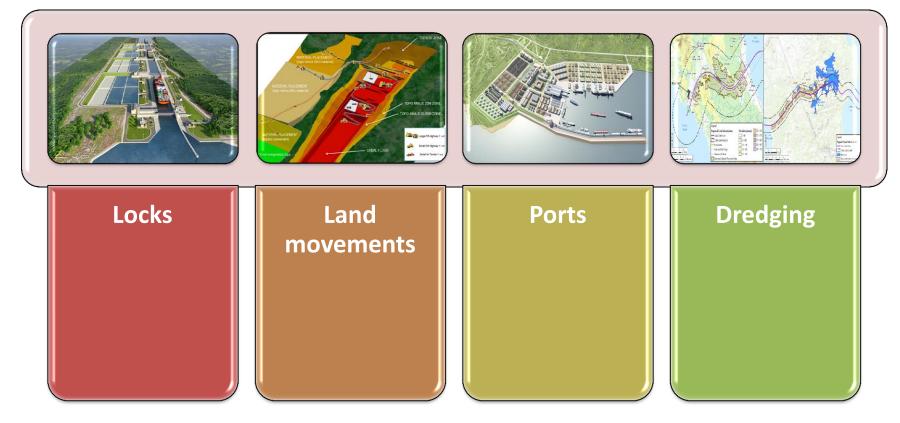
CONSTRUCTION STARTS

**DECEMBER 2019** 

• CONSTRUCTIONS ENDS

## **UPCOMING TENDERS**





# WHAT IS THE LOGIC OF THE GRAND INTEROCEANIC CANAL?

# **GEOGRAPHICAL POSITION OF NICARAGUA**

### **GEOGRAPHICAL PROXIMITY**

Norfolk – Long Beach route (Distances between Panama Canal and Grand Canal of Nicaragua)





## WATER RESOURCES

WATER NICARAGUA.....BLESSED WITH THE LARGEST WATER RESOURCES BETWEEN U.S. GREAT LAKES AND GUARANI ACQUIFER OF PARAGUAY BUT WITH THE LOWEST LEVEL OF UTILIZATION

AVAILABILITY: 38,668 CUBIC METERS PER YEAR PER CAPITA (M3/YEAR)

Diagnostico del Agua en las Amé http://www.cira-unan.edu.ni/me

### THE WORLD NEEDS A LARGER CANAL

#### TRIPLE E SHIPS DOMINATE WORLD SEABORNE TRADE



#### World exports of goods, by value, 2000-2020



By 2030 post-Panamax vessels will represent 30% of all vessels and 60-70% of world trade

Vessels of 10,000 TEUs and over accounted for 48% of the order book as of October 2011. It is evident that large ships are displacing smaller ships in all trade routes due to cost efficiencies of larger ships

US Army Engineers Corps, 2012

#### Evolution of container ships

TEU: twenty-foot equivalent units. length x width x depth below water in metres

**Transiting the** Panama Canal today Can transit the Panama Canal after expansion

Can not transit by Panama Canal even after expansion

Fully Cellular (1970-) 1.000 - 2.500 TEU, 215x20x10m Panamax (1980-) 3.000 - 3.400 TEU, 250x32x12.5m Panamax Max (1985-) 3,400 - 4,500 TEU, 290x32x12.5m

500 - 800 TEU, 137x17x9m

Post Panamax (1988-) 4.000 - 5.000 TEU, 285x40x13m

Post Panamax Plus (2000-) 6,000 - 8,000 TEU, 300x43x14.5m

Mega container, (2014-) 13,500 TEU, 366\*49\*15.2m

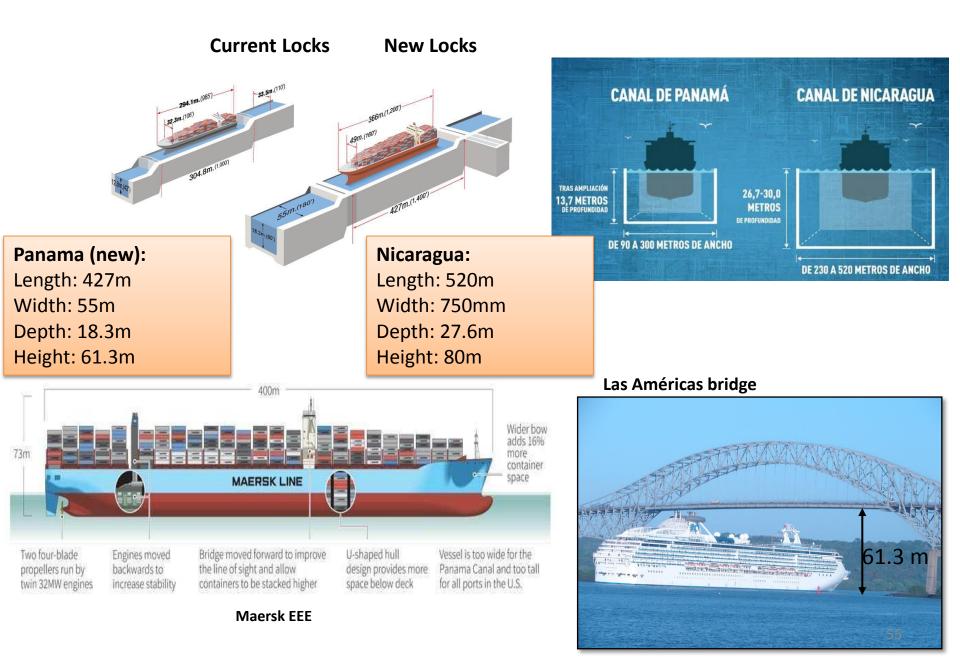
Triple E (2013-) 18.000 TEU, 400x59x15.5m

Adapted with permission from The Geography of Transport Systems, Jean-Paul Rodrigue

#### **TEU:20-feet container equivalent unit**



### LIMITATIONS OF THE PANAMA CANAL FOR LARGER VESSELS



**EEE VESSELS REDUCE** 400 meters long, 59 meters wide y 73 meters high, 12.6 TRASNPORT COSTS AND CO2 meters deep **EMISSIONS Reduce CO2 emissions by 50% per twenty**foot-equivalent units (TEU), compared to industry average on the Asia-Europe trade. **Consumes approximately 35% less fuel per** container than the 13,100 TEU vessels Emits less grams of CO2/ton km than other **UP TO 30% REDUCTION IN COST OF** forms of transport METRIC TONNE SHIPPED Grams of CO<sub>2</sub> emitted by 3g 😐 transporting 1 ton of goods 1 km  $\diamond$ 18 g 45 g 56U g

### The largest ships in the world



#### 2. CSCL GLOBE (December 2014)

- Capacity:19,100 TEU
- 400 m. in length
- 58.6 m breadth
- 15m depth
- Consumes 20% less energy than a ship of 10,000 TEUs

Property of China Shipping Container Lines

1. MSC «OSCAR» (January 2015)

- Capacity: 19.224 TEU
- 395.4 m. in length
- 59m breadth
- 16m depth

#### Property of China's Bank of Communications



MAERSK LINE (Triple E's owner) plans to build six ships of 19,000 TEU by 2017

## SOME OF THE WORLD'S LARGEST SHIPYARD



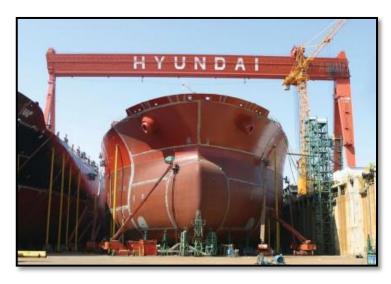
## WHO BUILT THE LARGEST SHIP IN THE WORLD?



Maersk EEE was built by **Daewoo Shipbuilding** in Okpo, South Korea, 2013



Prelude FLNG is the largest ever built first floating liquefied natural gas platform in the world and the ship. The Prelude is being built by **Samsung Heavy Industries** in Geoje, South Korea, by Royal Dutch Shell.



**Hyundai Heavy Industries** has begun the construction of the first of five container ships of 19,000 TEUs of China Shipping Container Lines.

## Dimensions and capacities of the Grand Interoceanic Canal of Nicaragua

### Grand Interoceanic Canal of Nicaragua

- Length: 275.5km (106.8km on Lake Nicaragua)
- Width: 280m
- Depth: 30-33m
- Capacity: 5,100 ships a year(2050), with 30 hours of transit each boat.
- The Canal will allow the transit of:

#### - 25,000 TEU container ships,

- bulk ships of 400 thousand dwt,
- Oil tankers of 320 thousand dwt.



The capacity of a Triple-E vessel is 18,800 TEU

### Panama Canal

Actual:

- Length: 80Km
- Width : 91-300m
- Depth : 12.8m (Atlantic), 13.7m (Pacific)
  - 4,500 TEU vessels, maximun

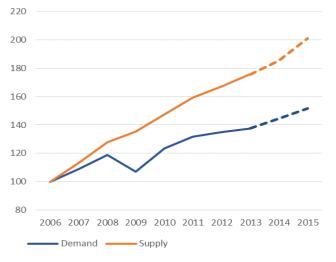
#### With the ampliation:

- 13,000 TEU vessels, maximun
- Bulk ships of 200 thousand dwt
- Oil tankers of 120 thousand dwt

## Estimating the state of demand for maritime transport in 2050

### **Present day**

 The gap Supply / demand of ships has been increasing



- Cumulative loss of \$ 6 billion in the period 2009-2013 for the 18 companies who have published their results.
- Without Maersk Line and CMA CGM, the remaining 16 companies have an accumulated loss of US \$ 10.4 billion.
- Strategy for survival: larger, more efficient ships to save the gains.

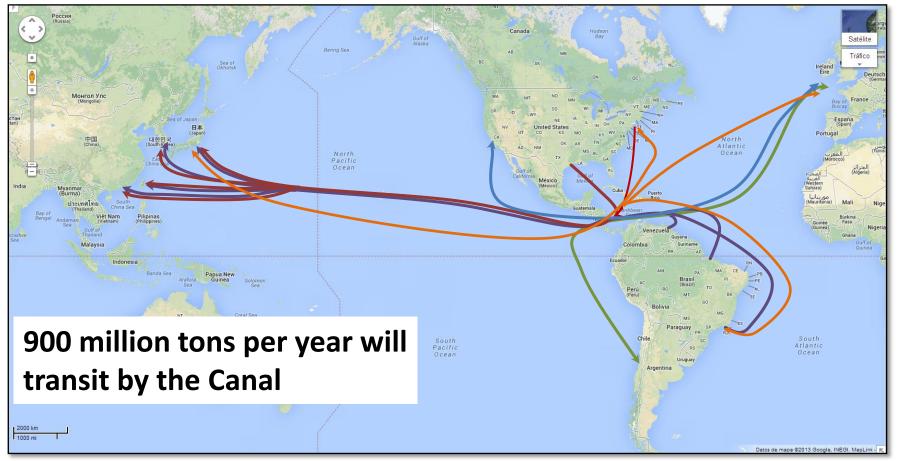
### In 2050

- Assuming a 2% average growth per year, the growth will be from 150 million today to 450 million TEUs in 2050. With 4% this would become 640 million TEU.
- Entire fleet will be replaced.
- If a fleet three times larger than the current is assumed, <u>US \$ 600</u> <u>billion would be needed to</u> <u>acquire biggest new fleet.</u> The largest ships are constructed in China, South Korea and Japan

Fuente: Lars Jenssen, CEO SeaIntel Consulting.

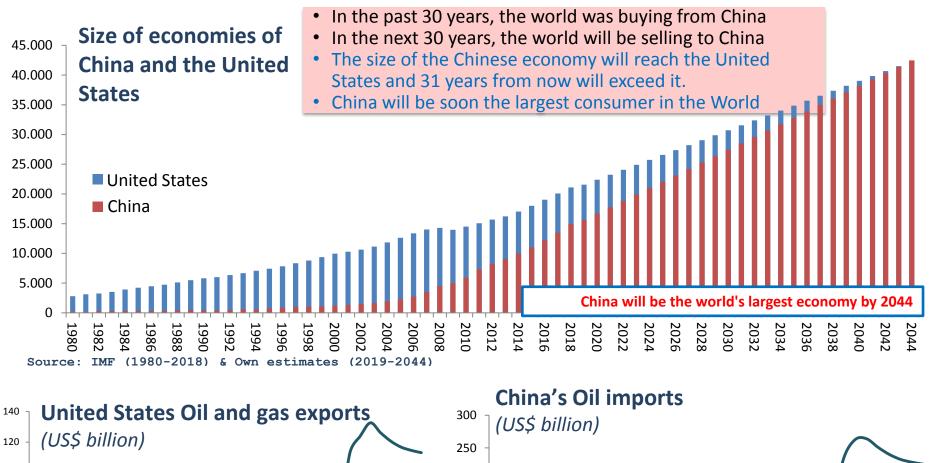
## THE INTEROCEANIC GRAND CANAL OF NICARAGUA: THE ROUTE FOR EXTERNAL COMMERCE

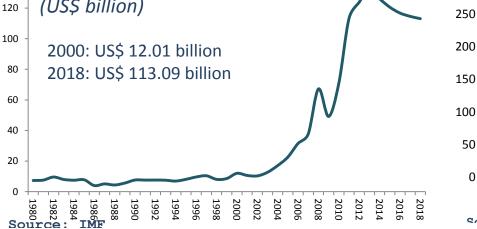
The Grand Canal will assume 5% of the world trade transport

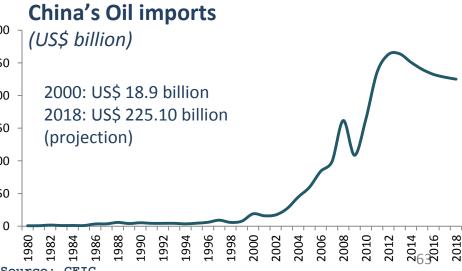


- Iron, oil, gas from Venezuela and Brazil, soybean production from South America to Asia
- Oil and gas from the United States and Canada (Keystone XL Pipeline) to Asia
- Asian manufactured goods to USA, South America and Europe and vice versa
- Route of copper, fruit and wine from Chile and Peru to
  Europe and European manufactured goods to the west coast of South America
- Route from the West Coast USA to Europe and vice versa

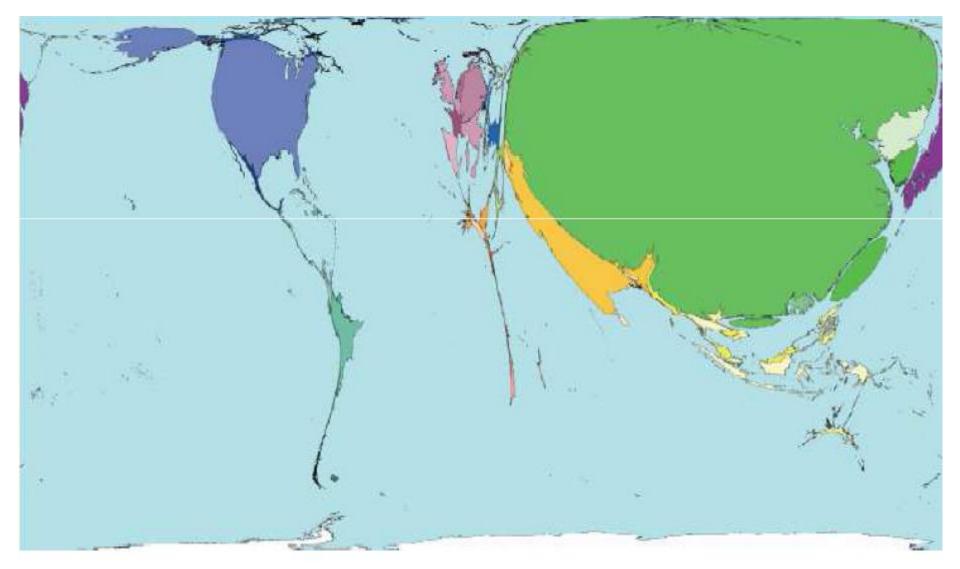
## **CHINA: FROM SELLER TO BUYER**





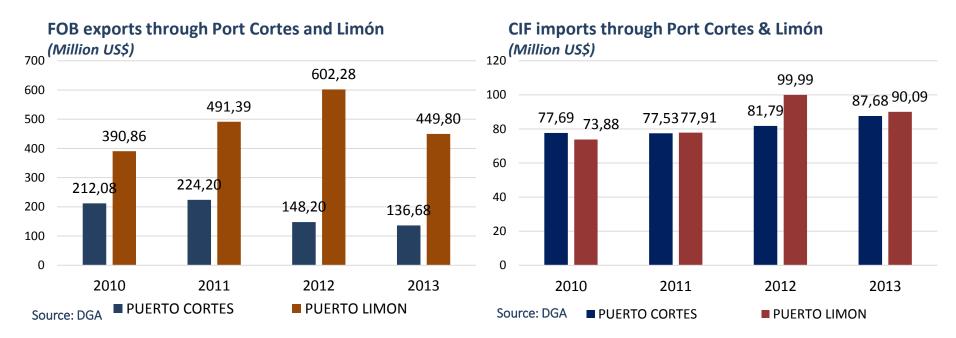


# Port Throughput by Relative Share (Containers)



Source: Gonzalez laxe, Freire & Pais (2011)

## NEW PORT IN THE CARIBBEAN WILL REDUCE COSTS OF IMPORTS AND EXPORTS IN NICARAGUA

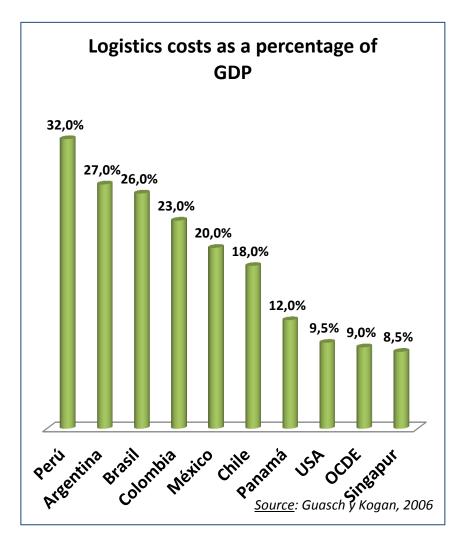


#### **Annual Logistics Cost Savings to the Home Economics**

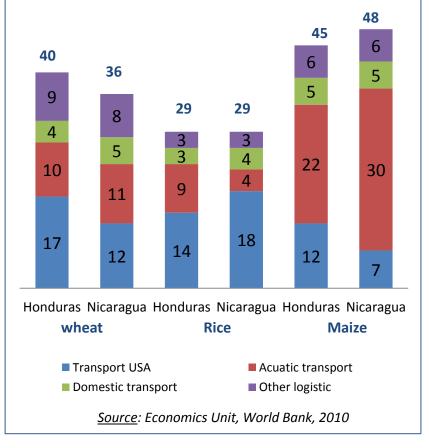
Calculation of Cost Savings				
Concepts	% of GDP	US\$ million		
Nicaragua GDP, 2013	100%	5 11,255.60		
Logistics costs without Port Aguila	25%	2,813.91		
Logistics Costs with Port Aguila	13%	1,463.23		
Savings generated by Port Aguila	12%	1,350.67		
		/		

Source: Martínez & Piñeiro (2014)

## **Transportation and Logistic Costs**



## Logistics costs as a percentage of the final price of the product



### Freight Estimated Savings in the main exports to Asia

Considering that the transport of goods in larger vessels reduce the cost of freight by 30% per ton.

FOB exports from Brazil to Asia (excluding Middle East) January-September 2014. example: 3 main products (million tons. and US \$ million)

	Weight (TM.)	US\$	Approximate cost of freight	Estimated Savings
General Total (others included)	250.94	59,320.65	4,449.05	1,334.71
Soy	35.60	18,127.05	1,359.53	407.86
Iron ore	167.72	12,481.26	936.09	280.83
Oil*	7.21	45,45.65	340.92	102.28

\*It will grow with offshore fields

#### Venezuela fuel exports to Asia. 2012

	US\$ millions
Total	38,363.3
Approximate cost	
of freight	2,877.2
Estimated Savings	863.2

World Trade Organization (WTO)

Ministry for Development, Industry and Foreign Trade, Brazil

#### Total exports from Argentina to China. 2012

	US\$ millions
Total	5,900
Approximate cost	
of freight	442.5
Estimated Savings	13 <b>2.8</b>

### **Development Process of the Gran Interoceanic Canal Legal Framework**

#### July 3, 2012

Law 800 'Law of Legal Regime of the Grand Interoceanic Canal of Nicaragua and Creation of the Authority of the Grand Interoceanic Canal of Nicaragua»



Law 840 «Special Law for the Development of Nicaraguan Infrastructure and Transportation related to the Canal, Free Trade Zone & Associated Infrastructures»

- Grants an exclusive concession in favor of The Investor and its concessionaries for the Development and Operation of every Sub- Project, according to the MCA for a term of fifty (50) years, renewable for other 50 years.
- HKND assumes all costs and risks of the feasibility
- **HKND** commits to mobilize at least US\$40 billion for the construction.
- **The Nicaraguan Canal Commission** approves the plans of the subprojects and monitors their execution, emits environmental and construction permits through a one stop shop window and is in charge of environmental protection.

14-06-13 LA GAO	ETA - DIARIO OFICIAL	110
ASAMBLEA NACIONAL	de Nicaragua y proyectos de infr relacionados.	acstructura y transporte
El Presidente de la República de Nicaragua	POR TANT	0
habitantes, Sabed:	En uso de sus facultades	
	HA ORDENA	DO
LA ASAMBLEA NACIONAL	La siguiente:	
CONSIDERANDO	LEY Nº. 8	40
l artículo 98 de la Constitución Política e lica de Nicaragua establece que es la fur al del Estado en la economía desarrollar el ulmente, así como promover su desarrollo inte el artículo 105 de la Constitución Política	nción INFRAESTRUCTURA Y TRANSPO país ATINGENTE A EL CANAL, egral, COMERCIO E INFRAESTRUCT	ORTENICARAGÜENSE ZONAS DE LIBRE
ica de Nicaragua, explicitamente dispone qu	e "Es Artículo 1 Objeto de la Ley	
ción del Estado promover, facilitar y regul ión de los servicios públicos básicos de ene	ergía, La presente Ley tiene por objeto	:
icación, agua, transporte, infraestructura s y aeropuertos a la población, y der		steriormente el Acuerdo

Marco de Concesión e Implementación, en adelante referido como "El MCA", a suscribirse entre la Autoridad de El Gran Canal Interoceánico de Nicaragua, el Gobierno, la Comisión del Proyecto de Desarrollo del Canal de Nicaragua, la Empresa Desarrolladora de Grandes Infraestructuras S.A., en adelante "El Inversionista" o "El Concesionario" y HK Nicaragua Canal Development Investment Co., Limited, una compañía de responsabilidad limitada constituida en Hong Kong;

b)Autorizar al Gobierno el cumplimiento y la ejecución de sus obligaciones de conformidad con los términos de EI MCA:

c)El otorgamiento a El Concesionario de los derechos que confiere El Gobierno en virtud a El MCA; y

d) La definición y establecimiento de las bases y los fundamentos jurídicos necesarios para garantizar el cumplimiento por parte de todas las Entidades del Gobierno de los términos de la presente Ley, incluyendo la creación de la Comisión del Proyecto de Desarrollo del Canal de Nicaragua y el otorgamiento de las concesiones para cada Sub Proyecto, como se dispone en la presente Ley. Una copia de la carta acuerdo junto con el formato convenido de El MCA se adjunta a la presente Ley como Anexo A y ambos forman parte de esta Ley; los términos en mayúsculas de la presente Ley que no estan definidos de otra manera, tendrán el significado establecido en el MCA. Para efectos de esta

IV Que con el propósito de fortalecer el trabajo que la Autoridad de El Gran Canal Interoceánico de Nicaragua ha estado desarrollando, se ha considerado la creación de un instrumento jurídico que contribuya y facilite el

A sus

Que,

Oue el Repúb princip materia y que Repúbl obligaç prestac comun puerto inalienable de la misma el acceso a ellos. Las inversiones privadas y sus modalidades y las concesiones de explotación a sujetos privados en estas áreas, serán reguladas por la ley en cada caso."

11

Que la Ley Nº 800, "Ley del Régimen Jurídico de El Gran Canal Interoceánico de Nicaragua y de creación de la Autoridad de El Gran Canal Interoceánico de Nicaragua" que fue publicada en La Gaceta, Diario Oficial, No. 128 del 9 de Julio de 2012, en adelante referida como "Ley Nº. 800", declara El Gran Canal Interoceánico de Nicaragua de prioridad e interés supremo nacional.

#### TH

Que desde la entrada en vigencia de la Ley No. 800, la Autoridad de El Gran Canal Interoceánico de Nicaragua, ha llevado a cabo actividades de promoción y negociación para obtener la inversión de capital necesaria para la ejecución del proyecto de El Gran Canal Interoceánico de Nicaragua y otros proyectos de transporte e infraestructura relacionados.

### THE MASTER CONCESSION AGREEMENT AND IMPLEMENTATION FRAMEWORK WITH NICARAGUA HK INVESTMENT DEVELOPMENT COMPANY, LTD. (HKND)

Law 840 grants to HKND Concession to conduct studies, and to promote further concessions for subprojects.

Fiscal and legal incentives to attract investments to the Canal and subprojects.

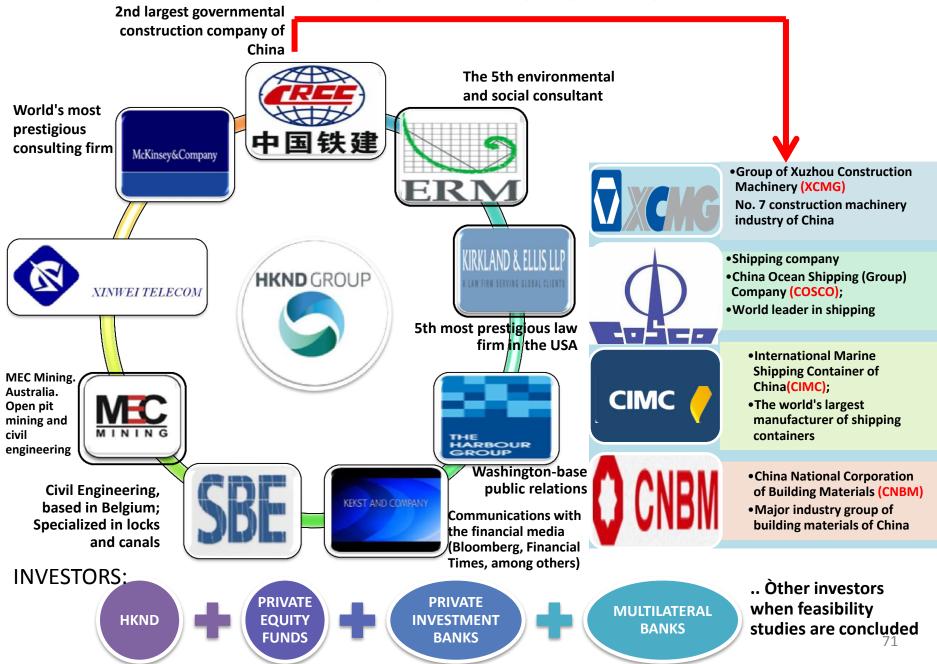
Commission of the Development of the Grand Canal Project will monitor <u>financial and physical</u> <u>execution of each</u> <u>subproject and will issue</u> <u>all environmental permits</u> <u>and construction permits</u>.



Each sub project should have its feasibility studies and a plan <u>approved by the Commission</u> of the Grand Canal Project. Concession of use for a period of 50 years, renewable for another 50 years.

Nicaragua will start, 1% of shares and shall be increased by 10% its stake in every 10 years. Also receive \$ 100 million in 10 annual payments for the concession.

## **FEASIBILITY STUDIES**



### From *Financial Times*: "Public face of \$40bn project to boost China-Latin America links"



#### Public face of \$40bn project to boost China-Latin America links

By Kathrin Hille in Beijing and John Paul Rathbone in London



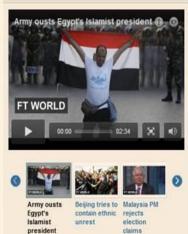
Wang Jing denies any association with the Chinese government

It is one of the largest proposed infrastructure projects in the world. The feasibility study alone is set to cost \$900m. And when complete, the Nicaragua Canal, should lower transport costs for shipping oil from Latin America to China.

The \$40bn project certainly does not lack for ambition. Neither, it seems, does Wang Jing, the public face of the newly-registered Hong Kong company, HKND Group, which this month won approval from Nicaragua's Congress to build and operate the 50-year concession to link the country's Atlantic and Pacific coasts.

The approval came despite environmentalist opposition

VIDEOS





"It is one of the largest infrastructure projects in the world. The feasibility study alone is set to cost \$900 million. And when complete, the Nicaragua Canal should lower transport costs for shipping oil from Latin America to China. "

"Right now, 4,000 people, including staff McKinsey, British environmental consultancy ERC the law firm from USA, Kirkland, and research institutes belonging to the CRC, are working on the feasibility study. Mr. Wang said that HKND could cover with its own funds, the operating cost even before the start of construction, scheduled for late 2014 "



"I thought this country really needed this canal. Nicaragua is a beautiful country with a long history and rich culture, but many people there live in poverty.

If the canal can be built successfully, it will transform the economy and people's lives."

> Wang Jing for BBC News March 18th, 2015

"Ninety percent of world trade is by sea. Shipping is cheaper and more convenient than transport by rail.

"It doesn't matter where industries are located because this canal is connecting East and West. It's definitely commercially viable; otherwise we wouldn't be investing in it."

"We are in talks with local people, even opponents of the plan. We want to produce a thorough report but that takes time.





8+1

AADD

CONTAINER TANKER BULK



#### Maersk Line apoya el Canal de Nicaragua

CONTAINER: The world's largest container carrier Maersk Line believes it makes good sense to construct an alternative to the Panama Canal that can handle the biggest container ships, the carrier tells ShippingWatch.

Published 04.06.14 at 13:40 Maersk Line now steps onto the field with support for the Nicaragua

Canal a project that has till now been surrounded by distrust from the

RELATED ARTICLES Plan for the Canal ready «The world's largest The dream container carrier Maersk Line Nicaragua C believes it, makes good sense Construction Panama-co to construct an alternative to begin in 201 the Pnama Canal that can LATEST C handle the biggest container Wall Street. China to app ship.»

TRY SHIPPINGWATCH

FREE FOR 40 DAYS

significantly lower than last year	NATO extends mission in the Indian Ocean (05.06)
	Ardmore betting on second-hand ships (05.06)
Maersk Line supports the Nicaragua Canal	Wall Street Journal: China to approve P3 in June (05.06)
Media: Carriers want to close EU antitrust case	Increasing activity in US container ports (05.06)
EU clears the P3 alliance	Herning Shipping negotiating debt with bank (05.06)

"Building a Nicaragua Canal seems to make sense. The Canal is projected to have room for the biggest ships, while also saving 800 kilometers on a journey from New Yor to Los Alngeles. We generally support infraestructure improvements. It brings opportunities for transport, and therefore trade. When we built container ships 20 years ago were scaled according to the Panama Canal, but, ships today are larger than 4,500 TEU that could fit into the larger ships then. Even after the Panama Canal expansion, larger ships can not fit there, "Keith Svendsen, Head of Operations at Maersk Line daily.

June



#### ORGANIZACIÓN DE LAS NACIONES UNIDAS PARA EL DESARROLLO INDUSTRIAL

CENTRO INTERNACIONAL DE VIENA APARTADO POSTAL 300, A-1400 VIENA (AUSTRIA)

TELÉFONO: (+43 1) 260 26 3002 FAX: (+43 1)

fax: (+43 1) 263 3011

www.unido.org

unido@unido.org

#### DIRECTOR GENERAL

Viena, 1 de diciembre de 2014

Excelentísimo Señor:

Tengo el honor de referirme a su comunicación del día 12 de noviembre de 2014 solicitando, en nombre del Presidente de la Republica de Nicaragua, Excelentísimo Señor Daniel Ortega Saavedra, el apoyo técnico a la Comisión Nacional Interinstitucional del Gran Canal en las áreas de medio ambiente sostenible, eficiencia de recursos, calidad y certificación de producto, creación de empleo y monitoreo y evaluación de proyectos. La ONUDI estaría otorgando asesoria técnica a este gran proyecto nacional en el marco de su mandato de promover el Desarrollo Industrial Sostenible e Inclusivo (ISID).

Agradeciéndole la confianza en nuestra Organización, es un placer para mí confirmarle el apoyo de la ONUDI a este proyecto. En las próximas semanas la Oficina para América Latina en cooperación con la Oficina Regional de la ONUDI en México y nuestra representante en Nicaragua, Señor Juan Fernando Ramírez, estarán trabajando para la preparación de una propuesta de proyecto de cooperación 2015-2020 para ser sometido en forma conjunta a la consideración de posibles países donantes para su financiamiento.

Aprovecho la oportunidad para reiterar a Vuestra Excelencia las seguridades de mi más distinguida consideración.

LI Yong

**ONUDI** is going to provide technical advice to the **Commission of the** Grand Canal, in environmental issues, resource efficiency, quality and certification, employment generation and monitoring and evaluation of projects

# **CEMEX CONSTRUCTS A NEW PLANT**

#### Construction of a new cement grinding plant in Nicaragua

- ✓ Announced in Monterrey on May 5, 2014
- ✓ cost of US \$ 55 million.
- First pahse:
  - First half of 2015
  - US \$ 30 million in the installation of a cement factory in Ciudad Sandino
  - Production capacity of 220,000 tons.
- Second phase
  - End of 2017
  - The installation includes a second grinding mill
  - Capacity of 220,000 tons.



Positioning for Central American development pole of the century in Nicaragua.

# WHAT ARE THE CHALLENGES AND OPPORTUNITIES FOR NICARAGUA?

# **CANAL AREA CHALLENGE**

All construction projects have an environmental and social cost.

The route has been chosen, engineering choices have been made and the necessary adjustments that minimize environmental and social impact have been decided.

> Mitigation and compensation measures, improving the environment to cause a net positive environmental impact

> > THE GOAL IS A POSITIVE NET ENVIRONMENTAL IMPACT, WHETHER IN THE AREA OF CANAL OR AT THE NATIONAL LEVEL. WITH THE RESOURCES FOR MASSIVE REFORESTATION, WHICH CAN INCREASE THE RESILIENCE OF THE ECOSYSTEMS.

#### **Commitment to increasing the ecosystems resilience**



A road linking the port with Tola.

A rock wall will be designed to allow a good mix of fresh and salt water for the mangroves.



Most of the Río Brito and healthy mangroves NOT be affected.

Brito's Mangroves, southward of Canal, remain intact.



West Entrance into Lake (avoid populated areas).

Canal alignment and Airport location will change to avoid impacting Rivas.



Small-scale dredging of the lake by suction (hydraulic)l.

#### THERE WILL BE NO BLASTING IN THE LAKE

The sand and hard materials will be arranged at along the south side of Route Canal.

#### **Commitment to increasing the ecosystems resilience**



The alignment has been changed to the output from the Lake to the east of the Canal, in order to avoid environmentally sensitive areas.







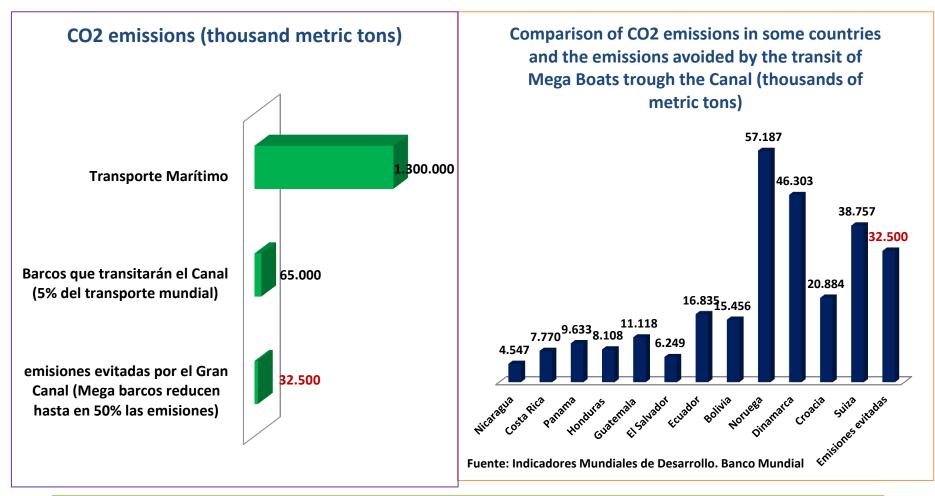
The impact on palm forest in the Caribbean will be minimized.



Puerto Águila will be filled with dredged to minimize the impact on Indigenous Peoples.

Canal Route avoids the impact on Booby Cay.

## Globally, the construction of the Grand Canal will reduce 32.5 million tons in annual CO2 emissions made by maritime trade worldwide



The avoided emissions are greater than the emissions of the countries of Central America and comparable with those produced by countries like Switzerland

# **NET POSITIVE ENVIRONMENTAL IMPACT: On the site of the Canal**



Prevent further penetration into Reserves Indian Corn and Punta Gorda

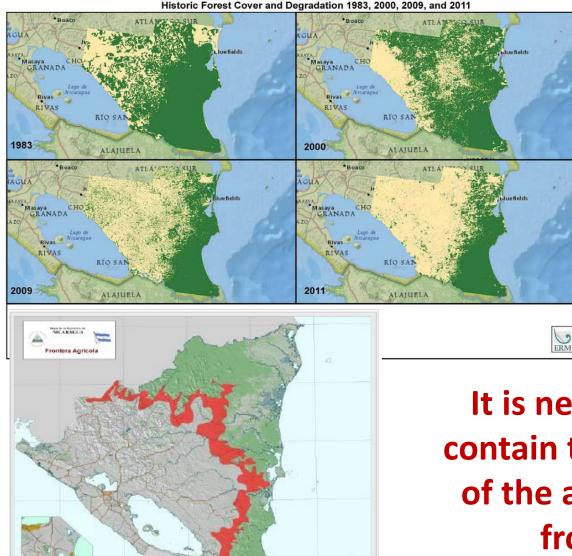
Provide compensation and funding to improve RAMSAR site of San Miguelito. Reverse deforestation trends

Rehabilitation of degraded areas in Indio Maiz Reservations and Punta Gorda and improve watershed management

Provide alternatives and better living conditions



## THE CHALLENGE OF AN ONGOING DEFORESTATION

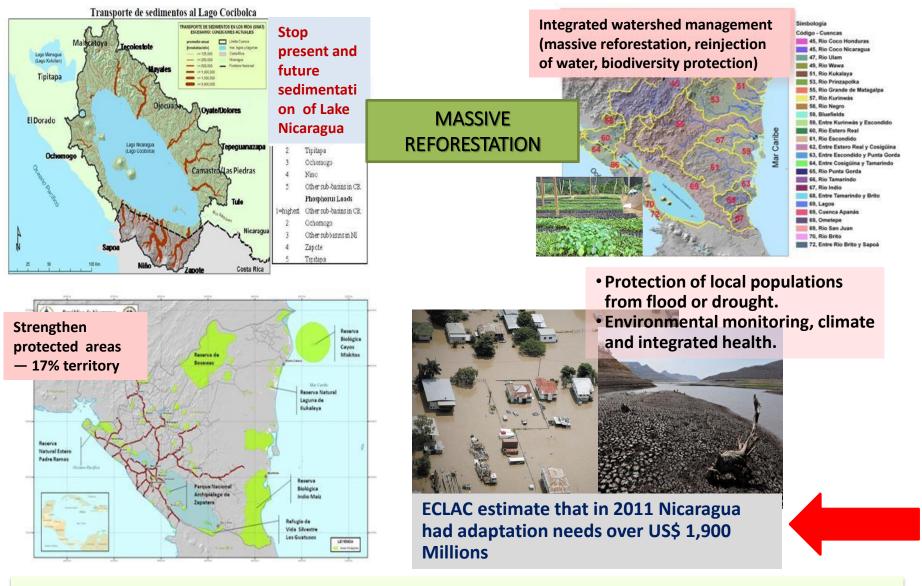


- 25% of the total land area is forested.
- Current rate of deforestation is 70 thousand hectares annually.
- The estimated reforestation of **20** thousand hectares per year.

It is necessary to contain the advance of the agricultural frontier

THE ROUTE OF GRAND INTEROCEANIC CANAL, RUNS THROUGH AREAS WITH DEGRADED SOILS BY THE AGRICULTURE FRONTIER

### **NET POSITIVE ENVIRONMENTAL IMPACT: NATIONAL LEVEL**



The Canal is a water project whose viability depends on water and this on massive reforestation and watershed management.

# WHAT ARE THE EMPLOYEMENT AND BUSINESS OPPONTUNITIES?

# **OPPORTUNITIES**

- Opportunities for young Nicaraguans and Central Americans for professional, technical, and skilled formal sector employment in news fields, including:
  - Example 1: Maritime industry
  - Example 2: Regional and world multimodal logistical center

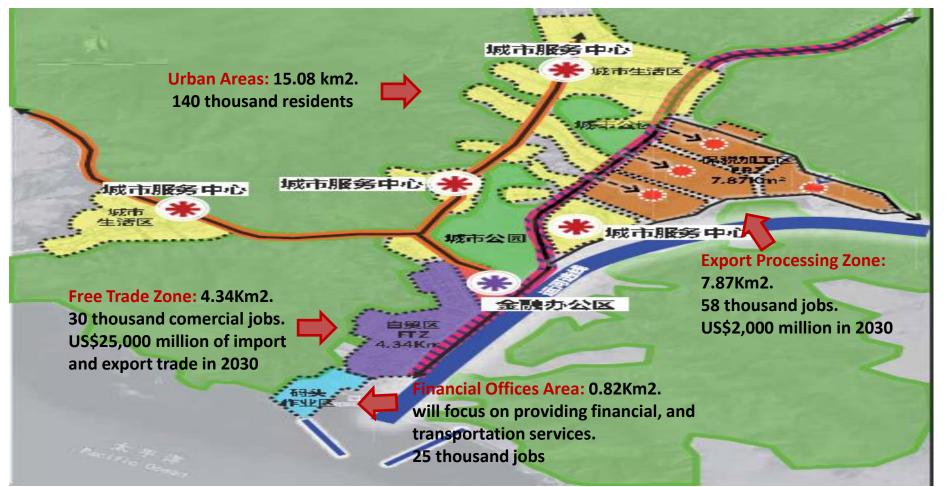




#### A Free Trade Zone on the Pacific coast (Rivas)

Location: 20 km from the Pan American Highway and Rivas in the east, 120km from Managua in the north, 8km from the tourist complex planned in the south, and 17km from San Juan del Sur, and 16 km from the new airport near Rivas.

#### 4 functional areas: 29.2Km2, 113 thousand jobs





The complex will be:

- Superior Field Service lodging during project implementation
- Tourism destination for Nicaraguans
- 1st world level themed coastal resort in Nicaragua

#### **Touristic Complexes**



• 3,000 jobs

Power plants, steel and cement, etc. Sub projects needed to ensure the supply of materials and energy during implementation and operation of the project

It is currently undergoing the feasibility studies

# **Requirement of building materials**

MATERIAL	Año 1	Año 2	Año 3	Año 4	Año 5	Año 6	Total
Cement (10,000 ton)	4.3	25.5	178.2	174.4	112.3	1.2	495.9
Explosives (10,000 ton)	4.2	25.5	35.8	36.2	34.0	2.5	138.2
Steal and corrugated (10,000 ton)	10.4	6.4	22.2	27.0	27.6	1.9	95.5
Coal Ash	0.2	1.5	30.7	30.2	18.0	0.1	80.8
Lubricants	10.4	6.4	22.2	27.0	27.6	1.9	<b>95.4</b>

# **GREATER OPPORTUNITIES FOR INTEGRATION**

- Construction of a **Multimodal Logistics Centre for Regional and Global Trade**
- Reduction of time and costs of distribution (compared to Miami and Colon Free Zone)

#### Increased trade flows of Central America



Great need for skilled and unskilled labor



- **Professionals** ٠
- Skilled and unskilled • workers
- Middle and senior technicians
- **Specialists**

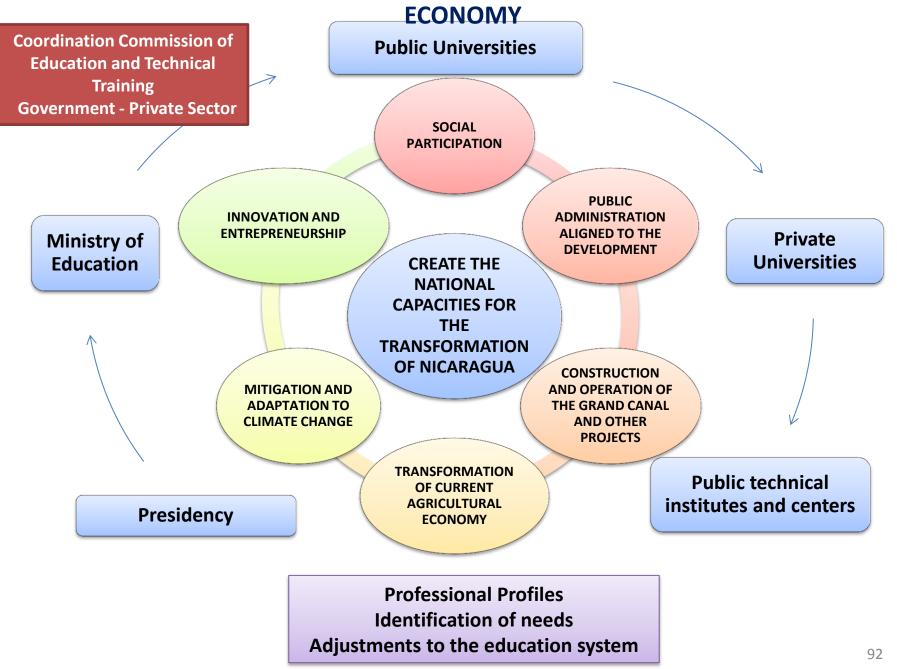
- Opportunities for companies in construction and construction equipment and materials
- Opportunities for land and sea transport companies

- Improvement and • modernization of ports
- Reduction of costs of • maritime transport for TM (20-30%) due to EEE ships





#### THE CHALLENGE OF TECHNICAL EDUCATION AND TRAINING FOR THE NEW



The multiplier effect of the project: The greatest positive economic, social and environmental impact on the country

Canal construction and complementary infrastructure

Operation and Administration of the World and Regional Logistics Center

Increased investment, trade growth, accelerating growth Multiplier effect of the Canal from now to 2020

Great formal employment growth

Increased income of Central Government

# The Grand Canal: historic opportunity for Nicaragua

The Grand Canal will generate the resources to build the desired development to achieve a prosperous and fairer Nicaragua

- Formal Employment
- Growth of resources for social programs

#### Overcoming of Extreme Poverty

Increasing resilience of ecosystems

- Climate change adaptation
- massive reforestation
- Recovery of soil and water sources
- Habitat and biodiversity restoration

 Combining economic Independence with political independence already achieved by the FSLN

> Construction of economic independence

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- Executive Secretary of the Commission of the Grand Interoceanic Canal of Nicaragua
- Minister, Private Secretary for National Policies of the Presidency of the Republic

